WCA SOCIAL ENTERPRISE







American Architectural Salvage

CREATING BENEFITS THROUGH BUILDING MATERIALS REUSE AND RECYCLING

Westmoreland Community Action

Mission:

Westmoreland Community Action strengthens communities and families to eliminate poverty.

Westmoreland Community Action

Agency Growth

- 1990 5 Programs, 60 staff, \$1.2 Million Annual Budget, 1,000 consumers
- 2016 26 Programs, 200 staff, \$15 Million Annual Budget, 12,000 consumers

Westmoreland Community Action

Poverty Statistics 2011-2015

Westmoreland

County

Population
Poverty Rate
Families
Single Mothers
Unemployment

361,251 10.4% 6.9% 36.6%

5.4%

WHS, Inc. and Greensburg Construction

Mission:

To lease to non-profits at a lesser rate while making donations to low-income programs.

- Purchases 1st building 24,000 sq. ft.
 - 1995
- Lease to two non-Profits
- 2016 Own 7 office buildings, apartment building and Parking lot
 - 100,000 sq. ft.
 - 6 are paid off
 - \$5 million in assets
- Purchased Greensburg Construction in 2004
 - \$800,000 in annual revenue
 - Made profit last 8 years

WCA – Social Enterprise Research

- Job Creation/Training
- Tax Paying Entity
- Good Community Partner
- Quality Service/Business
- Restaurant
- Catering
- Lawn Service

What Does WCA Do Best?
•Community and Economic Development





What Does WCA Do Best?
Community and Economic Development





What Does WCA Do Best?

Community and Economic Development





Missed Opportunities

One example: S. 6th Street, Jeannette





Shop Demo Depot

Shop Demo Depot is a nonprofit organization created to help reduce waste of natural resources through the re-use of building materials.

Acting as a clearing house for donated and salvaged materials, we convert the items into charitable dollars used to support the three Community Action Agencies involved.

Shop Demo Depot

- Formation of ShopDemo Depot
- Clearinghouse for donated and salvaged materials
- Converted items to charitable dollars





Shop Demo Depot

Facility 6 Acres







Mission:

To reduce landfill waste and to promote the resell and reuse of goods while financially supporting Community Action initiatives that help those in need.



Community Mission

- Hire people from the community
- Purchase from the community
- Taxpaying entity
- Self-sustaining by the 5th year

Start - Up

- Pooling resources -- \$330,000
- Development experience
- Construction relationships
- Business contacts
- Temporary location (2)
- Hire key staff
- Build clients/donations

Partnerships/Collaborations – Donations of Funds or Goods:

\$330,000 ARRA

Pittsburgh Partnership for Neighborhood Development(PPND)

PNC Charitable Trust

DCED

PNC Bank

First national Bank

S & T Bank

Standard Bank

Mellon Foundation

Eden Hall Foundation

McCune Foundation

Dept. of Health and Human Services, OCS

Standard Charitable Foundation



Marketing and PR

- Marketing Team
 - Website (<u>www.AmericanArchitecturalSalvage.com</u>)
 (.net, .org)
 - Signage
 - Radio
 - E-mail Blasts
 - Constant Contact
 - Facebook
 - Fundraiser Bambrewzle
 - Comcast TV Ads



Building Goods Donations

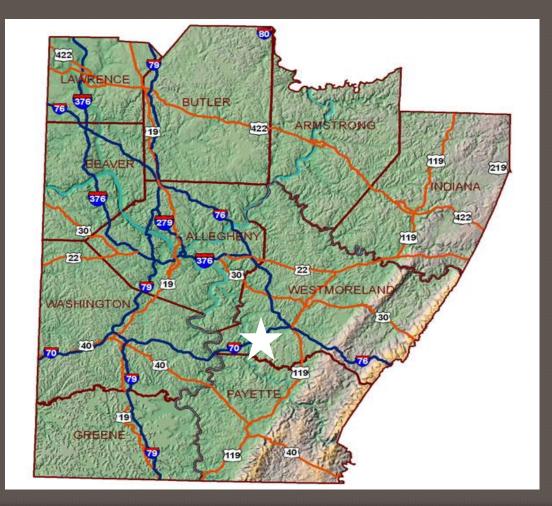
- General (Public, Craig's List)
- Business (Wal-Mart, Lowe's, Home Depot)
- Construction Companies
- Private Contractors
- Demolition Companies
- Trade Specific Manufacturers
 - For example, Kitchen and Bath

Location

- Temporary/Permanent Greensburg, Smithton
- Smithton, PA
 - 15% Poverty
 - 22% Children in Poverty
- Jones Brewery
 - Shirley Jones PartridgeFamily



Cook's Lumber Site



Phase II

- Deconstruction Inventory source for Shop Demo Depot
- Staff/Training
- Partner with Demolition Contractors & Communities and County
- Penn Dot
- Recycling Location Electronics
- Other Recycling Opportunities

Staff Breakdown - Over 3 Years

- l Retail Manager
- l Asst. Retail Manager
- 1 Deconstruction Manager
- 1 Asst. Decon. Manager
- 5 Warehouse Workers
- l Marketing Specialist
- 2 Maintenance Workers

- 9 Deconstruction Workers
- 3 Shipping and Receiving
- 2 Cashiers
- 1 Administrative Assistant

Off Shoot Businesses

- Furniture Refinishing
- Furniture Repair and Repurposing
- Expansion of Recycling
- Demolition





Contracts

- Planning Departments (Contracts)
- Demolition Contractors
- Oity Redevelopment Authorities



Partnerships

- City & County Trail (Great Allegheny Passage)
- Every Community/WCA Reputation
- Chamber/AAS
- Sony
- Banks (\$ & Furniture)
- Black Dog Salvage (DIY Network)
- Community Arts and Reintegration Project (CARP)



Rehab Projects

- Installation of T-5 High bay lighting in Buildings 1, 2, and 4
- Repairs to the foundation, floors and walls in Building 2
- Installation of a new metal roofing on Building 2
- Renovations to interior of Building 4
- Installation of new heating and A/C equipment
- Installation of 25 DayStar skylights
- Installation of 8 large ceiling fans
- New fence around property

Rehab projects were funded by grants from the Hillman Family Foundations, the Richard King Mellon Foundation, and the McCune Foundation.

Rehab Projects







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Future Funding

- Foundations
- Tax Credit (NAP Banks)
- Discretionary Monies
- Workforce Investment Dollars

Ultimate Goals

- Be in the black 5th Year
- Generate Funds (Staff, Business, WCA)
- Employ Most Needy
- Capture Consistent Purchasing Audience
- Expand Hours of Operation
- Franchising

Training

- Re-use People of America (Velvet Crow Bar)
- Inventory Management
- Public Speakers/Soft Skills
- Interviewing skills
- Resume building

Difficulties

- Not Enough Staff
- Growing Pains (Finances/Location)
- Not Marketed Appropriately
- Different Backgrounds of Staff
- Turnover (Training/Consistent)
- Donations
- Average Daily Revenue
- Demolition Contractors

Successes

- Opening Store/Develop Plan
- Using Our Strengths WCA & Partnerships
 -Economic Development
- Receiving National Award Before Opening
- Location
- Purchasing Facility
- Supportive Funding



Play video testimonials here

Thank You

Westmoreland Community
Action

www.westmorelandca.org

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